



11 February 2022

CERTIFICATE OF COMPLIANCE WITH THE WORKPLACE GENDER EQUALITY ACT 2012

I am pleased to advise that the following organisations, as listed below, are **compliant** with the *Workplace Gender Equality Act 2012* (Act) for the 2020-21 reporting period.

1. Employers Mutual Limited (ABN: 67000006486)

Many Wooldendys

2. Employers Mutual Management Pty Ltd (ABN: 11001735191)

This certificate forms your **notice of compliance with the Act** until replaced with a new certificate of compliance for the next reporting period.

Mary Wooldridge Director





2020 - 21 Compliance Program

Submitted by:

Employers Mutual Management Pty Ltd (ABN:11001735191)

Employers Mutual Limited (ABN:67000006486)

#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

| Recruitment | Yes(Select all that apply) |
|---|----------------------------|
| Retention | Yes(Select all that apply) |
| Performance management processes | Yes(Select all that apply) |
| Promotions | Yes(Select all that apply) |
| Talent identification/identification of high potentials | Yes(Select all that apply) |
| Succession planning | Yes(Select all that apply) |
| Training and development | Yes(Select all that apply) |
| Key performance indicators for managers relating to gender equality | No(Select all that apply) |

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(Select all that apply)

...Yes Strategy

3: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing bodies

Employers Mutual Management Pty Ltd

| 1: Does this organisation have a governing body? | Yes(Provide further details on the governing body(ies) and its composition) |
|--|---|
| 1.1: What is the name of your governing body? | Employers Mutual Management Pty Ltd |
| 1.2: What type of governing body does this organisation have? | Board of directors |
| 1.5: Has a target been set to increase the representation of women on this governing body? | No(Select all that apply) |

Employers Mutual Limited

1: Does this organisation have a governing body?

Yes, same as local ultimate parent organisation(
The local ultimate parent's governing body
details must be reported against the local
ultimate parent. The information is not required
to be entered again for subsidiary organisations
even if it is reported in a different submission
group.)

| 2: If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below. | | |
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#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally?

Yes(Select all that apply)

...Yes Policy

2: Did your organisation receive JobKeeper payments?

No

3: What was the snapshot date used for your Workplace Profile?

31-Mar-2021

4: If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

Yes(Provide further details on the most recent gender remuneration gap analysis that was undertaken.)

2: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation

1: Have you consulted with employees on issues concerning gender equality in your workplace? No(Select all that apply)

...No Not a priority

2: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Employee work/life balance

Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(Select all that apply)

| 100(00100t all that apply) | |
|--|---------------------------|
| Yes | Policy |
| The organisation's approach to flexibility is integrated into client conversations | No(Select all that apply) |
| The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement) | No(Select all that apply) |
| Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel | Yes |
| Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body | Yes |
| Other (provide details) | No |

2: Do you offer any of the following flexible working options to MANAGERS in your workplace?

| | .g opo to your montplace. |
|--|--|
| Flexible hours of work | Yes(Select one option only) |
| Compressed working weeks | Yes(Select one option only) |
| Time-in-lieu | Yes(Select one option only) |
| Telecommuting (e.g. working from home) | Yes(Select one option only) |
| Part-time work | Yes(Select one option only) |
| Job sharing | Yes(Select one option only) |
| Carer's leave | Yes(Select one option only) |
| Purchased leave | No(You may specify why the above option is not available to your employees.) |
| Unpaid leave | Yes(Select one option only) |
| | |

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

4: Were managers in your organisation allowed to make INFORMAL flexible working arrangements with their team members in response to the COVID-19 pandemic?

Yes, ALL managers

5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce compared to pre-COVID-19?

Don't know / Not applicable

| 6: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below. |
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#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

No, we do not offer employer funded parental leave

...No, we do not offer employer funded parental leave

Other (provide details)

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)
...Yes Policy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

| responsibilities? | | | | |
|-------------------|--|---|--|--|
| | Employer subsidised childcare | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | On-site childcare | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | Breastfeeding facilities | Yes(Please indicate the availability of this support mechanism.) | | |
| | Childcare referral services | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | Internal support networks for parents | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | Return to work bonus (only select if this bonus is not the balance of paid parental leave) | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | Information packs for new parents and/or those with elder care responsibilities | Yes(Please indicate the availability of this support mechanism.) | | |
| | Referral services to support employees with family and/or caring responsibilities | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | Targeted communication mechanisms (e.g. intranet/forums) | Yes(Please indicate the availability of this support mechanism.) | | |
| | Support in securing school holiday care | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | Coaching for employees on returning to work from parental leave | No(You may specify why the above support mechanism is not available to your employees.) | | |
| | | | | |

| Parenting workshops targeting mothers | No(You may specify why the above support mechanism is not available to your employees.) |
|---------------------------------------|---|
| Parenting workshops targeting fathers | No(You may specify why the above support mechanism is not available to your employees.) |
| Other (provide details) | No |

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

| Yes(Select all that apply) | |
|----------------------------|--------|
| Yes | Policy |

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

| All managers | Yes(Please indicate how often is this training provided (select all that apply):) |
|---------------|---|
| All employees | Yes(Please indicate how often is this training provided (select all that apply):) |

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

| No(Select all that apply) | |
|---------------------------|---|
| No | Included in award/industrial or workplace agreement |

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

| Employee assistance program (including access to psychologist, chaplain or counsellor) | Yes |
|---|---------------------------|
| Training of key personnel | Yes |
| A domestic violence clause is in an enterprise agreement or workplace agreement | Yes |
| Workplace safety planning | No(Select all that apply) |
| Access to paid domestic violence leave (contained in an enterprise/workplace agreement) | No(Select all that apply) |
| Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement) | Yes |
| | |

| Access to paid domestic violence leave (not contained in an enterprise/workplace agreement) | No(Select all that apply) |
|---|---------------------------|
| Access to unpaid leave | Yes |
| Confidentiality of matters disclosed | Yes |
| Referral of employees to appropriate domestic violence support services for expert advice | Yes |
| Protection from any adverse action or discrimination based on the disclosure of domestic violence | Yes |
| Flexible working arrangements | Yes |
| Provision of financial support (e.g. advance bonus payment or advanced pay) | Yes |
| Offer change of office location | Yes |
| Emergency accommodation assistance | No(Select all that apply) |
| Access to medical services (e.g. doctor or nurse) | No(Select all that apply) |
| Other (provide details) | Yes |
| | |

^{3:} If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.

| | | No. of er | nployees | Number of ap graduates | Total | |
|--|---------------------|-----------|----------|---------------------------|-------|-------------|
| Occupational category* | Employment status | F | М | F | М | employees** |
| Managers | Full-time permanent | 235 | 159 | 0 | 0 | 394 |
| | Full-time contract | 2 | 1 | 0 | 0 | 3 |
| | Part-time permanent | 12 | 2 | 0 | 0 | 14 |
| Professionals | Full-time permanent | 1,298 | 613 | 0 | 0 | 1,911 |
| | Full-time contract | 29 | 15 | 0 | 0 | 44 |
| | Part-time permanent | 188 | 18 | 0 | 0 | 206 |
| | Part-time contract | 9 | 0 | 0 | 0 | 9 |
| | Casual | 6 | 3 | 0 | 0 | 9 |
| Clerical And Administrative Workers | Full-time permanent | 35 | 3 | 0 | 0 | 38 |
| | Full-time contract | 7 | 1 | 0 | 0 | 8 |
| | Part-time permanent | 1 | 2 | 0 | 0 | 3 |
| | Part-time contract | 3 | 0 | 0 | 0 | 3 |
| | Casual | 1 | 1 | 0 | 0 | 2 |

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Gender X

| | | | | No. of employees | |
|------------------|--------------|------------------------|----|------------------|--------|
| Manager category | Level to CEO | Employment status | F | М | Total* |
| CEO | 0 | Full-time permanent | 0 | 1 | 1 |
| КМР | -1 | -1 Full-time permanent | | 1 | 3 |
| | | Full-time contract | 0 | 1 | 1 |
| КМР/НОВ | -2 | Full-time permanent | 1 | 1 | 2 |
| GM | -2 | Full-time permanent | 5 | 8 | 13 |
| SM | -2 | Full-time permanent | 4 | 1 | 5 |
| | -3 | -3 Full-time permanent | | 32 | 56 |
| | | Part-time permanent | 1 | 1 | 2 |
| ОМ | -3 | Full-time permanent | 6 | 4 | 10 |
| | | Part-time permanent | 1 | 0 | 1 |
| | -4 | Full-time permanent | 61 | 31 | 92 |
| | | Full-time contract | 1 | 0 | 1 |
| | | Part-time permanent | 6 | 1 | 7 |
| | -5 | Full-time permanent | 56 | 44 | 100 |
| | | Full-time contract | 1 | 0 | 1 |
| | | Part-time permanent | 3 | 0 | 3 |
| | -6 | Full-time permanent | 76 | 36 | 112 |
| | | Part-time permanent | 1 | 0 | 1 |

^{*} Total employees includes Gender X



| | | No. of er | nployees | Number of ap graduates | Total | |
|--|---------------------|-----------|----------|---------------------------|-------|-------------|
| Occupational category* | Employment status | F | М | F | М | employees** |
| Managers | Full-time permanent | 235 | 159 | 0 | 0 | 394 |
| | Full-time contract | 2 | 1 | 0 | 0 | 3 |
| | Part-time permanent | 12 | 2 | 0 | 0 | 14 |
| Professionals | Full-time permanent | 1,298 | 613 | 0 | 0 | 1,911 |
| | Full-time contract | 29 | 15 | 0 | 0 | 44 |
| | Part-time permanent | 188 | 18 | 0 | 0 | 206 |
| | Part-time contract | 9 | 0 | 0 | 0 | 9 |
| | Casual | 6 | 3 | 0 | 0 | 9 |
| Clerical And Administrative Workers | Full-time permanent | 35 | 3 | 0 | 0 | 38 |
| | Full-time contract | 7 | 1 | 0 | 0 | 8 |
| | Part-time permanent | 1 | 2 | 0 | 0 | 3 |
| | Part-time contract | 3 | 0 | 0 | 0 | 3 |
| | Casual | 1 | 1 | 0 | 0 | 2 |

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Gender X

| | | | | No. of employees | |
|------------------|--------------|------------------------|----|------------------|--------|
| Manager category | Level to CEO | Employment status | F | М | Total* |
| CEO | 0 | Full-time permanent | 0 | 1 | 1 |
| КМР | -1 | -1 Full-time permanent | | 1 | 3 |
| | | Full-time contract | 0 | 1 | 1 |
| КМР/НОВ | -2 | Full-time permanent | 1 | 1 | 2 |
| GM | -2 | Full-time permanent | 5 | 8 | 13 |
| SM | -2 | Full-time permanent | 4 | 1 | 5 |
| | -3 | -3 Full-time permanent | | 32 | 56 |
| | | Part-time permanent | 1 | 1 | 2 |
| ОМ | -3 | Full-time permanent | 6 | 4 | 10 |
| | | Part-time permanent | 1 | 0 | 1 |
| | -4 | Full-time permanent | 61 | 31 | 92 |
| | | Full-time contract | 1 | 0 | 1 |
| | | Part-time permanent | 6 | 1 | 7 |
| | -5 | Full-time permanent | 56 | 44 | 100 |
| | | Full-time contract | 1 | 0 | 1 |
| | | Part-time permanent | 3 | 0 | 3 |
| | -6 | Full-time permanent | 76 | 36 | 112 |
| | | Part-time permanent | 1 | 0 | 1 |

^{*} Total employees includes Gender X

| Question | Contract Type | Employment Type | Manager Category | Female | Male | Total* |
|--|------------------|---------------------|---------------------|--------|------|--------|
| 1. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| vere promoted? | | | Managers | 30 | 24 | 54 |
| | | | Non-managers | 88 | 28 | 116 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 1 | 0 | 1 |
| | | | Non-managers | 6 | 0 | 6 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| 2. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| including partners with an employment contract) were | | | Managers | 87 | 54 | 141 |
| employment contract) wer internally appointed? | ; | | Non-managers | 190 | 85 | 275 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 1 | 2 | 3 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 7 | 0 | 7 |
| | | | Non-managers | 25 | 6 | 31 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| 3. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| including partners with an employment contract) were | | | Managers | 10 | 6 | 16 |
| externally appointed? | | | Non-managers | 444 | 272 | 716 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 7 | 2 | 9 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 2 | 2 | 4 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 1 | 1 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 1 | 0 | 1 |

^{*} Total employees includes Gender X

| Question | Contract Type | Employment Type | Manager Category | Female | Male | Total* |
|--|------------------|------------------------|--------------------------------|--------|--------|--------|
| 1. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 1 | 1 |
| (including partners with an employment contract) | | | Managers | 20 | 14 | 34 |
| oluntarily resigned? | | | Non-managers | 344 | 190 | 534 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 1 | 1 | 2 |
| | | | Non-managers | 13 | 4 | 17 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 5 | 0 | 5 |
| | | | Non-managers | 32 | 5 | 37 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 3 | 0 | 3 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 1 | 1 |
| | | | Managers | 0 | 1 | 1 |
| | | | Non-managers | 3 | 5 | 8 |
| 5. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| nave taken primary carer's | | | Managers | 10 | 0 | 10 |
| parental leave (paid and/o unpaid)? | | | Non-managers | 63 | 0 | 63 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | r art arrio | 1 officialism | Managers | 5 | 0 | 5 |
| | | | Non-managers | 41 | 0 | 41 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | T Mod Tolli Collidat | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | IN/A | Casuai | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| 6. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| nave taken secondary | ı un-ullic | i GillianGill | | | | |
| carer's parental leave (paid and/or unpaid)? | | | Managers Non-managers | 0 | 1 8 | 1 8 |
| anaroi unpaiuj: | | Fixed Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | i ixeu-Teitii Contract | | 0 | 0 | 0 |
| | | | Managers Non managers | 0 | 0 | 0 |
| | Part-time | Permanent | Non-managers CEO KMRs and HORs | 0 | 0 | |
| | ran-ume | remailent | CEO, KMPs, and HOBs | | | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | Final Tax O (| Non-managers | 0 | 0 | 0 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | N.//A | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |

^{*} Total employees includes Gender X

| Question | Contract Type | Employment Type | Manager Category | Female | Male | Total* |
|---|--|---------------------|---------------------|--------|------|--------|
| 7. How many employees ceased employment before returning to work from | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| parental leave, regardless of when the leave commenced? | | | Managers | 1 | 0 | 1 |
| | | | Non-managers | 5 | 0 | 5 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | Part-time Permanent Fixed-Term Contract | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 1 | 0 | 1 |
| | | | Non-managers | 5 | 0 | 5 |
| | | CEO, KMPs, and HOBs | 0 | 0 | 0 | |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |

^{*} Total employees includes Gender X

| Question | Contract Type | Employment Type | Manager Category | Female | Male | Total* |
|--|------------------|---------------------|---------------------|--------|------|--------|
| 1. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| vere promoted? | | | Managers | 30 | 24 | 54 |
| | | | Non-managers | 88 | 28 | 116 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 1 | 0 | 1 |
| | | | Non-managers | 6 | 0 | 6 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| 2. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| including partners with an employment contract) were | | | Managers | 87 | 54 | 141 |
| employment contract) wer internally appointed? | ; | | Non-managers | 190 | 85 | 275 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 1 | 2 | 3 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 7 | 0 | 7 |
| | | | Non-managers | 25 | 6 | 31 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| 3. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| including partners with an employment contract) were | | | Managers | 10 | 6 | 16 |
| externally appointed? | | | Non-managers | 444 | 272 | 716 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 7 | 2 | 9 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 2 | 2 | 4 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 1 | 1 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 1 | 0 | 1 |

^{*} Total employees includes Gender X

| Question | Contract Type | Employment Type | Manager Category | Female | Male | Total* |
|--|------------------|------------------------|--------------------------------|--------|--------|--------|
| 1. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 1 | 1 |
| (including partners with an employment contract) | | | Managers | 20 | 14 | 34 |
| oluntarily resigned? | | | Non-managers | 344 | 190 | 534 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 1 | 1 | 2 |
| | | | Non-managers | 13 | 4 | 17 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 5 | 0 | 5 |
| | | | Non-managers | 32 | 5 | 37 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 3 | 0 | 3 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 1 | 1 |
| | | | Managers | 0 | 1 | 1 |
| | | | Non-managers | 3 | 5 | 8 |
| 5. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| nave taken primary carer's | | | Managers | 10 | 0 | 10 |
| parental leave (paid and/o unpaid)? | | | Non-managers | 63 | 0 | 63 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | contract | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | Part-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | r art arrio | 1 officialism | Managers | 5 | 0 | 5 |
| | | | Non-managers | 41 | 0 | 41 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | T Mod Tolli Collidat | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | IN/A | Casuai | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| 6. How many employees | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| nave taken secondary | ı un-ullic | i GillianGill | | | | |
| carer's parental leave (paid and/or unpaid)? | | | Managers Non-managers | 0 | 1 8 | 1 8 |
| anaroi unpaiuj: | | Fixed Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | i ixeu-Teitii Contract | | 0 | 0 | 0 |
| | | | Managers Non managers | 0 | 0 | 0 |
| | Part-time | Permanent | Non-managers CEO KMRs and HORs | 0 | 0 | |
| | ran-ume | remailent | CEO, KMPs, and HOBs | | | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | Final Tax O (| Non-managers | 0 | 0 | 0 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | N.//A | | Non-managers | 0 | 0 | 0 |
| | N/A | Casual | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |

^{*} Total employees includes Gender X

| Question | Contract Type | Employment Type | Manager Category | Female | Male | Total* |
|---|--|---------------------|---------------------|--------|------|--------|
| 7. How many employees ceased employment before returning to work from | Full-time | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| parental leave, regardless of when the leave commenced? | | | Managers | 1 | 0 | 1 |
| | | | Non-managers | 5 | 0 | 5 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |
| | Part-time Permanent Fixed-Term Contra | Permanent | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 1 | 0 | 1 |
| | | | Non-managers | 5 | 0 | 5 |
| | | Fixed-Term Contract | CEO, KMPs, and HOBs | 0 | 0 | 0 |
| | | | Managers | 0 | 0 | 0 |
| | | | Non-managers | 0 | 0 | 0 |

^{*} Total employees includes Gender X